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A tribute to Gov. Mel Carnahan

On Oct. 16, Gov. Mel Carnahan's visionary leadership of the state of Missouri suddenly and tragically ended.

As we mourn the loss of Gov. Carnahan, we also celebrate his leadership in improving higher education opportunities for Missouri citizens.

During his administration, 22,000 more students enrolled in Missouri's public, independent and proprietary institutions. Over the past four years, the number of Missourians age 25 and over completing 14 years of education increased by 3.2 percent.

In 1992, Missouri public and independent institutions conferred 46,618 degrees; in 1999, they conferred 52,129 degrees. During that same time, 1,483 more degrees were conferred to minorities, representing a 27 percent increase.

Improving Academic Programs

Gov. Carnahan led Missouri higher education in improving the quality of our academic programs and initiating new programs to meet the educational needs of the state.

He promoted the integration of workforce development with higher education. He oversaw the development of Missouri's 37 One-Stop Career Centers, which integrate the services of the Division of Workforce

Development, the Department of Labor and Industrial Relations, the Division of Family Services, the Department of Elementary and Secondary Education and the Department of Higher Education to provide employment and training programs and services to Missouri citizens. These centers allow Missourians to access information about

education and training, employment and the labor market in one location.

During Gov. Carnahan's years in office, Missouri established a statewide system of postsecondary technical education that provides a skilled workforce for Missouri business and industry through regional needs assessment involving local employers.

The state invested \$75 million in technical education programs, facilities and equipment at the state's community colleges, Linn State Technical College and selected public four-year



institutions. Currently, 68 communities serve as access points for technical education, and 102 targeted technical education programs have been added since July 1996. From FY 1995 to FY 1999, 3,362 more students participated in technical education programs, and 170 more employers offered customized training to 40,610 more employees.

To improve the quality and efficiency of higher education, Gov. Carnahan supported the establishment of a regular, five-year review of the missions of the public colleges and universities and encouraged each one to focus on a few key areas to promote specialization and quality and minimize academic program duplication. As a result, the mission of each public four-year institution is differentiated by targeted areas of strength (e.g., public affairs at Southwest Missouri State University, life sciences at the University of Missouri, and Access Plus at Missouri Western State College).

In addition, the role of the state's community colleges in serving as the open enrollment education providers and addressing the state's workforce development and technical education needs was defined, and Linn State Technical College implemented a five-year master plan that transformed it into the state's postsecondary technical college.

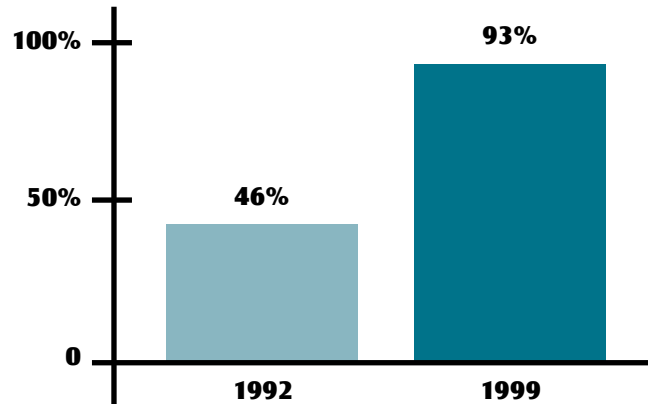
With Gov. Carnahan's support, Missouri's public colleges and universities received a cumulative total of \$65,142,600 in mission enhancement funding from FY 1997 to FY 2000.

Assisting Students

Gov. Carnahan also supported the preparation of students for higher education and for entering the workforce. During his administration, the percentage of college freshmen at public four-year institutions taking the CBHE-recommended high school core curriculum increased from 46 to 93 percent. Missouri's average ACT and SAT scores consistently were above the national average while he was in office.

Gov. Carnahan promoted the success of students in higher education through an investment in results-oriented objectives. Funding for Results holds Missouri's public colleges and universities accountable in areas such as the success of underrepresented groups, the quality of prospective teachers, graduation rates, freshman completion rates, job placement, the performance of graduates on assessments, and campus teaching and

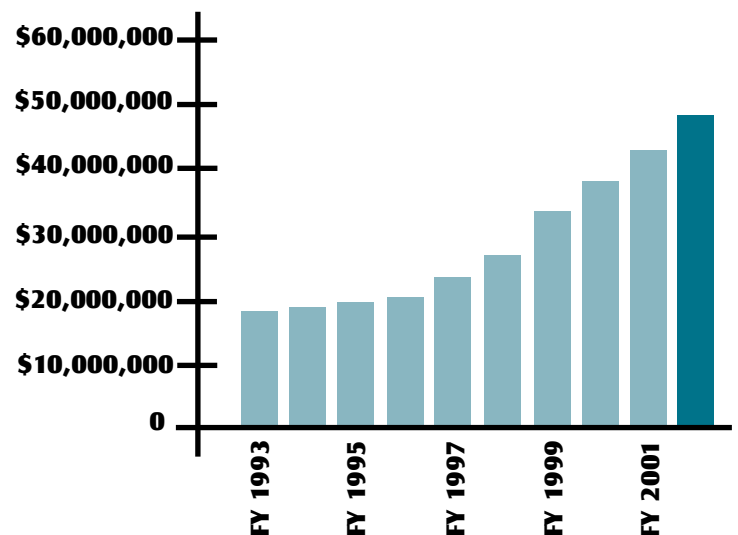
Freshmen at Public Four-Year Institutions Taking the CBHE-Recommended High School Core Curriculum



learning improvement projects. Funding for Results received a cumulative total of \$66,444,000 from FY 1994 to FY 2001.

To achieve his goal of universal access to the 13th and 14th years of education, Gov. Carnahan increased student financial assistance for Missouri students through the creation of new programs and additional funding for existing programs.

State Funding for Student Grants and Scholarships



The A+ Schools Program leads to improved student performance in high school and provides financial assistance for the first two years of college. The Bridge Scholarship Program was designed to "bridge the gap"

in financial access that was left by other need-based student financial assistance programs. The Advantage Missouri Program was created to address state workforce development needs by providing financial incentives for college. The Missouri College Guarantee Program helps Missouri's neediest students. And the Missouri Saving for Tuition Program offers Missouri families state and federal tax incentives to save for college expenses.

In FY 1993, 14,300 students received \$19,747,000 in state student financial assistance; in FY 2001, an estimated 28,000 students will receive \$44,859,000 in state student financial assistance. This represents a 127 percent increase in funding for state student financial assistance. Funding for the Charles Gallagher Student Financial Assistance Program increased from \$10,920,200 for 8,900 students in FY 1993 to \$15,833,500 for 12,820 students in FY 2000. Funding for the Missouri Higher Education Academic "Bright Flight" Scholarship Program increased from \$10,298,000 for 5,450 students in FY 1993 to \$15,372,400 for 8,100 students in FY 2000. Between FY 1993 and FY 1999, Missouri students received an increase of \$549,175,800 in total financial assistance.

Building and Enhancing Technology

Missouri higher education also has benefited from Gov. Carnahan's support for building and enhancing technology.

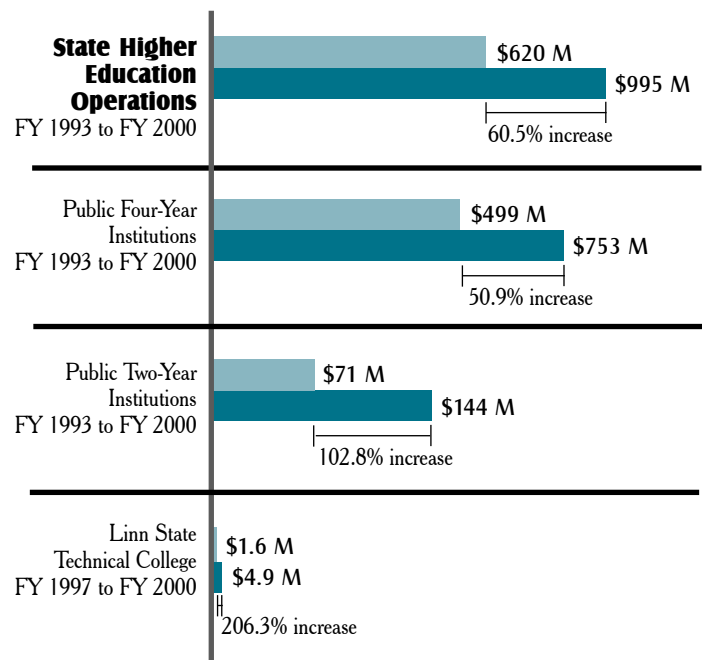
Under his leadership, Missouri higher education collaborated in the use of technology to improve access to high-quality teaching and learning through MOREnet, a statewide network providing high-speed Internet access for faculty and students at Missouri's colleges and universities as well as for K-12 schools, community networks, libraries and government agencies, and MOBIUS, a consortium of public and independent colleges and universities with a common library system.

Individual campuses also made efforts to improve the use of technology. For example, Central Missouri State University improved the local technology backbone capacity and prepared its public television station for conversion to digital television, Northwest Missouri State University further demonstrated national leadership through its "electronic campus" and Missouri Southern State College created the web-based National Center for International Education and the Missouri Multicultural Network.

Building and Maintaining Facilities

Gov. Carnahan valued preserving the state's investment in higher education facilities. During his administration, a cumulative total of \$24,350,000 for public two-year institutions and \$158,030,000 for public four-year institutions was appropriated for the maintenance and repair of higher education facilities.

In addition, from FY 1994 to FY 2001, higher education received a cumulative total of \$704,897,500 in capital improvement funding (pending the outcome of litigation involving FY 2001 funding for capital improvements).



Because of his unwavering commitment to educate the citizens of Missouri, Gov. Mel Carnahan was known as the “education governor.” Missouri higher education will remember him with respect, admiration and appreciation for his dedicated service to the students and the entire state of Missouri.



Dr. John Keiser, president of Southwest Missouri State University, presents a token of appreciation to Gov. Mel Carnahan on behalf of the Council on Public Higher Education during the December 1999 Governor's Conference on Higher Education.

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FIRST CLASS

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